2021 Information Technology Fund Project Summary

| Project Budget | Project Name | Project Description |
|----------------|--|--|
| \$15,000,000 | Phase 1 - DMV IT System | Replacement of the 40-year-old mainframe applications |
| \$1,075,000 | Phase 2 – DEC Permit Navigator | Citizen facing permit portal |
| \$500,000 | Phase 2 – NRB Permit Application | Move Act 250 online |
| \$12,750,000 | Human Capital Management – ERP | Replace HR system that tracks employee information, time sheets, and contracts. |
| \$4,500,000 | Bright Futures IT System (BFIS) | Replace BFIS system |
| \$2,000,000 | VDOL transition to VISION | Move VDOL to state enterprise finance system |
| \$3,500,000 | VDOL UI Modernization | Begin Phase 1 of customer portal |
| | VDOL Joblink Replacement | Coordination between ACCD and VDOL |
| \$1,500,000 | ADS Cybersecurity | Core Infrastructure and router replacements |
| \$1,000,000 | Salesforce grant management system | Transitions ACCD from a hard to manage grants program to a centralized grants system |
| \$9,500,000 | AHS Integrated Eligibility | IE replaces Access |
| \$430,000 | States Attorneys Case Management System | Upgrade to SAS case management software |

Project Overview Section

Agency of Transportation

Project Summary

| Project Name | DMV Core System Replacement Phase I | |
|--------------|-------------------------------------|--|
| Agency | Transportation | |
| Department | Motor Vehicles | |

Project Scope and Schedule

Business Case The Department of Motor Vehicles mainframe is a more than 40-year-old antiquated system of record supported by multiple front end and middleware systems as well as many archaic MS Access data base applications. As the mainframe component ages, risk of catastrophic failure increases. Due to the lack of configurability we continue to be poorly positioned to meet program demands, respond to legislative changes in our mission, advance our services, streamline processes, procedures, financial reporting and collection of revenue. Expansion and integration of new processes are virtually impossible. Efficiencies cannot be gained with new web services as manual intervention is still required due to the inability to integrate with the mainframe. Our biggest challenges are the inability of our core system to be modified to incorporate new opportunities for interfaces with other applications, national database, etc., thereby requiring the entry and re-entry of information into multiple different programs. The downstream effect of a failure in the mainframe is significant and would-be public facing. This proposal aligns with ADS goals and priorities of systems modernization; increasing the number of services available online; reducing risk while increasing systems sustainability and securing Vermont's data.

Scope Implement a totally integrated FastDS-VS, COTS solution. This is a scalable, sustainable, commercial off the shelf core system to process and administer registrations, titles, licenses, suspensions and financial records. In addition, any service built into the system would have a customer facing front end for online self-service transactions. This singular system would remove all duplication of work, reduce errors, streamline processing, enhance customer interactions, and afford the Department more opportunity for efficiencies and on-line services. The first implemented subset of this is running as the FAST Commercial Vehicle Operations (CVO) solution which was implemented in 2020, with great success This fully integrated system will handle the administration and maintenance of virtually all aspects of driver and vehicle services such as: driver's licenses & other identification credentials; driver suspensions/reinstatement, convictions, and other info related to driver improvement & control; data exchange with multiple multi-state information clearinghouses; vehicle titling,

| | registration, renewals and plates; dealer licensing & regulation; customer facing eService's for most functions; support fraud detection, investigations, hearings, cashiering, revenue accounting as well as financial reporting and reconciliation; |
|----------|---|
| | This new system will remove the need for staff to handle the same paperwork up to 5 or more times removing the redundancy and reducing the inevitable errors caused by many people inputting the same data multiple times. |
| Schedule | The project will begin in State Fiscal Year 2022 and has a planned completion date of State Fiscal Year 2025. |

Project Estimate

| Implementation | \$15,000,000 |
|----------------|--|
| Operating | \$0.00 |
| Total | \$15,000,000 |
| Notes | Estimate is for year one of a multi-year implementation. |
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